

H9SBL: Sustainable Business Leadership

Module Code:	H9SBL
Long Title	Sustainable Business Leadership APPROVED
Title	Sustainable Business Leadership
Module Level:	LEVEL 9
EQF Level:	7
EHEA Level:	Second Cycle
Credits:	5
Module Coordinator:	COLETTE DARCY
Module Author:	Isabela Da Silva
Departments:	School of Business
Specifications of the qualifications and experience required of staff	
Learning Outcomes	
<i>On successful completion of this module the learner will be able to:</i>	
#	Learning Outcome Description
LO1	Critically evaluate the role and scope of sustainable business and explain its relevance to business.
LO2	Construct a theoretical framework which integrates different stakeholder perspectives and global trends which drive sustainability.
LO3	Demonstrate a critical awareness of the level of commitment to sustainable business.
LO4	Assimilate, critique and apply sustainable leadership from traditional leadership capabilities.
LO5	Construct an actionable strategy and plan centred on sustainability for a business.
Dependencies	
Module Recommendations	
No recommendations listed	
Co-requisite Modules	
No Co-requisite modules listed	
Entry requirements	There are no additional entry requirements for this module. The programme entry requirements apply. No pre-requisites or co-requisites apply.

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Module Content & Assessment			
Indicative Content			
<p>The indicative content for this module is divided into three distinct but interlinking sections; Part 1 looks to introduce learners to the concept of sustainability and the differing perspectives which prevail. This section also looks at leadership within this context to include change management and corporate governance but from a sustainability perspective. Part 2 looks at accountability and in particular the legal framework alongside the metrics and tools used for reporting on sustainable activities. This section also includes discussion and analysis of risk management and how business can avoid exposure. The final section, Part 3 moves to implementation and specifically examines this from the perspective of marketing, supply chain management and operations management.</p>			
Assessment Breakdown			%
Coursework			100.00%
Assessments			
Full Time			
Coursework			
Assessment Type:	Continuous Assessment	% of total:	60
Assessment Date:	n/a	Outcome addressed:	1,2,3,4,5
Non-Marked:	No		
<p>Assessment Description: Selected case studies are provided to learners who are expected to read, fully analyse and answer review (exam-like) questions, using their own choice of theoretical framework from the course content. Also, learners are required to make that theoretical framework explicit in all their answers.</p>			
Assessment Type:	Project	% of total:	40
Assessment Date:	n/a	Outcome addressed:	1,2,3,4,5
Non-Marked:	No		
<p>Assessment Description: Learners are required to develop and present an environmental sustainability report on a company of their choosing, analysing the environmental impact of the company with respect to waste, energy, and water utilisation among other issues. Learners are expected to prepare and deliver a presentation on their reports. The ideal aim of the project is that companies could use this information for submission to environmental awards contests or to reflect on how they might improve their environmental impact based on the students' findings.</p>			
No End of Module Assessment			
No Workplace Assessment			
Reassessment Requirement			
<p>Coursework Only <i>This module is reassessed solely on the basis of re-submitted coursework. There is no repeat written examination.</i></p>			

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Module Workload				
Module Target Workload Hours 0 Hours				
Workload: Full Time				
Workload Type	Workload Description	Hours	Frequency	Average Weekly Learner Workload
Lecture	Classroom and demonstrations	30	Per Semester	2.50
Directed Learning	Directed e-learning	30	Per Semester	2.50
Independent Learning	Independent learning	65	Per Semester	5.42
Total Weekly Contact Hours				5.00

Module Resources	
<i>Recommended Book Resources</i>	
<p>Sanders, N.R. and Wood, J.D, (2020) Foundations of Sustainable Business; theory, function and strategy, 2nd Ed, Wiley Global Education, US.</p> <p>Stanwick, P.A., and Stanwick, S.D, (2021) Corporate Sustainability Leadership, 1st Ed, Routledge, London.</p> <p>Weybrecht, G. 2013, The Sustainable MBA: A Business Guide to Sustainability, 2nd Ed, Wiley Global Education, US.</p> <p>Borland, H., Lindgreen, A., Maon, F., Ambrosini, V., Florencio, B.P., Vanhamme, J. (2019), Business strategies for sustainability, 1st Ed. Routledge, London.</p> <p>Benn, S., Edwards, M., Williams, T. 2018, Organisational Change for Corporate Sustainability, 4th Ed, Routledge, London.</p> <p>Bhattacharya, C.B, 2019, Small Actions, Big Difference; Leveraging Corporate Sustainability to Drive Business and Societal Value, 3rd Ed, Routledge, London.</p>	
<i>Supplementary Book Resources</i>	
<p>Winston, A.S. 2014, The Big Pivot: Radically Practical Strategies for a Hotter, Scarcer and More Open World, Boston, Massachusetts, Harvard Business Review Press.</p> <p>Clayton, M., Christensen, A.L. Duckworth, G.H., Martin, R.L. (2020), HBR's 10 Must Reads on Organizational Resilience, Harvard Business Review Press, Boston, Massachusetts.</p>	
<i>This module does not have any article/paper resources</i>	
<i>Other Resources</i>	
<p>[Journal], Strategic Innovation and Sustainability, https://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,cookie,shib&db=edspub&AN=edp930836&site=eds-live&scope=site&custid=ncirlib.</p> <p>[Journal], Sustainable Development, https://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,cookie,shib&db=edspub&AN=edp2435772&site=eds-live&scope=site&custid=ncirlib.</p> <p>[Journal], Entrepreneurship and Sustainability Issues, https://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,cookie,shib&db=edspub&AN=edp18895274&site=eds-live&scope=site&custid=ncirlib.</p>	
Discussion Note:	