H8PM: Project Management

Module Code	:	H8PM					
Long Title		Project Management APPROVED					
Title		roject Management					
Module Level:		LEVEL 8					
EQF Level:							
EHEA Level:		ycle					
Credits:		5					
Module Coordinator:		DAVE CORMACK					
Module Author:		DAVE CORMACK					
Departments:		School of Business					
Specifications of the qualifications and experience required of staff							
Learning Out	comes						
On successful	completion of this modu	ule the learner will be able to:					
#	Learning Outcome	escription					
LO1	Examine theory & pr projects	y & practices of project management, as well as understand and demonstrate knowledge of the range of tools for planning & implementing					
LO2	Determine and analy and cost manageme	e and analyse the importance of creating plans to guide project execution, and to use several planning techniques for project integration, scope, time, management					
LO3	Interpret and analyse	nd analyse project quality, human resource, communications, risk, and procurement management using project case studies					
LO4	Develop a project pla	evelop a project plan and apply core concepts of project management to a business related activity					
LO5	Critically evaluate se	uate several tasks and examples of project monitoring and controlling, and describe outputs common to all project knowledge areas					
LO6	Analyse and underst	alyse and understand the process of closing a project and project failure					
Dependencie	s						
Module Recommendations							
No recommendations listed							
Co-requisite Modules							
No Co-requisite modules listed							
Entry require	ments						

H8PM: Project Management

Module Content & Assessment

Indicative Content

Introduction to Project Maagement

Definition of a project and the role of the project manager. Key elements of the project management framework

Project Integration Management

Identifying potential projects. Project selection. Developing the Project Plan

Project Scope Management

Defining scope. Developing the Work Breakdown Structure. Validating and controlling scope

Project Time management

Sequencing Activities. Developing a Schedule. Activity on Node (AON) network. Activity on Arrow (AOA) network. Critical Path Method (CPM). PERT and GANT diagrams.

Project Cost Management

Principles of Cost Management. Estimating costs. Defining the project budget. Controlling costs

Project Quality Management
The quality plan. Tools and techniques for quality control

Project Management Facilitating Functions

Human Resource management. Developing an Organisational Breakdown Structure (OBS) Risk management. Communications management Procurement Management. Stakeholder management

Project Control

Earned value calculation. Using Earned Value as a control mechanism

Project Close

Closing the project. Post project review

Assessment Breakdown	%		
Coursework	50.00%		
End of Module Assessment	50.00%		

Assessments

Full Time

Assessment Type: Formative Assessment % of total: Non-Marked Assessment Date: Outcome addressed: 1,2,3,4,5,6 Non-Marked: Yes

Assessment Description:

MOODLE and in class Quizzes will be used as formative assessment to allow students to determine how they are progreaaing through the course and identify areas for improvement.

Assessment Type: Continuous Assessment (0200) % of total: **Assessment Date:** n/a Outcome addressed: 1,2,3,4,5,6

Non-Marked: No

Assessment Description:

The continuous Assessment may be a combination of, but not limited to, group-work, in-class assessment, case-study exercises, role-play and individual and group projects. Learners, in groups or individually, will be required to develop a project plan to a business related activity incorporating all sections of the module from the Project Management Framework assessing issues such as planning, organising, timeframes, cost projections, scope of project, HR issues, risk assessment and quality control and the final execution of the project.

End of Module Assessment

% of total: Assessment Type: Terminal Exam **Assessment Date:** End-of-Semester Outcome addressed: 1,2,3,4,5,6

Non-Marked: No

Assessment Description: End-of-Semester Final Examination

No Workplace Assessment

Reassessment Requirement

Repeat examination

Reassessment of this module will consist of a repeat examination. It is possible that there will also be a requirement to be reassessed in a coursework element.

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Module Workload									
Module Target Workload Hours 0 Hours									
Workload: Full Time									
Workload Type	Workload Description		Hours	Frequency	Average Weekly Learner Workload				
Lecture	No Description		2	Every Week	2.00				
Tutorial	No Description		1	Every Week	1.00				
Independent Learning	No Description		7.5	Every Week	7.50				
Total Weekly Contact Hours					3.00				

Module Resources

Recommended Book Resources

Gray and Larson. (2014), Project Management: The Managerial Process, 6th. McGraw-Hill Education; 6th Revised edition edition (2014).

Supplementary Book Resources

A Guide to the Project Management Body of Knowledge: (PMBOK® Guide), Third Edition (2004). x.

Bee , Roland, & Bee , Frances, (1997) Project Management : the people challenge.. na.

Nokes , Sebastian (2003). The definitive guide to project management : the fast track to getting the job done on time and on budget.. na.

Fox , Deirdre, & Kearns , Maire (2005) Non nonsense project handbook. na.

Barker , Stephen, & Cole , Rob (2007). Brilliant project management : what the best project managers know, do and say.. na.

This module does not have any article/paper resources

This module does not have any other resources

Discussion Note: