## H8BPM: Business Process Management

| Module Code:  |                                   | H8BPM   |  |  |  |  |  |
|---|-----------------------------------|---|--|--|--|--|--|
| Long Title  |                                   | Business Process Management APPROVED  |  |  |  |  |  |
| Title   |                                   | Business Process Management   |  |  |  |  |  |
| Module Level:   |                                   | LEVEL 8   |  |  |  |  |  |
| EQF Level:  |                                   | 6   |  |  |  |  |  |
| EHEA Level:   |                                   | First Cycle   |  |  |  |  |  |
| Credits:  |                                   | 10  |  |  |  |  |  |
| Module Coordinator:   |                                   | DERMOT BRADFIELD  |  |  |  |  |  |
| Module Author:  |                                   | DERMOT BRADFIELD  |  |  |  |  |  |
| Departments:  |                                   |   |  |  |  |  |  |
| Specifications of the qualifications and experience required of staff |                                   |   |  |  |  |  |  |
| Learning O  | utcomes                           |   |  |  |  |  |  |
| On successi   | ful completion of this modu       | ile the learner will be able to:  |  |  |  |  |  |
| #   | Learning Outcome                  | Description   |  |  |  |  |  |
| LO1   |                                   | Process Management - Model business processes - Benchmark business processes performance - Assess business processes performance -<br>isiness process improvements. |  |  |  |  |  |
| LO2   | Understand the role               | and potential of IT to support business process management.   |  |  |  |  |  |
| LO3   | Understand the chall              | enges of business process change and how to support business process change.  |  |  |  |  |  |
| LO4   | Understand different              | ferent approaches to business process modeling and improvement.   |  |  |  |  |  |
| LO5   | Understand the chall engagements. | e challenges and risks concerning business process outsourcing, especially those dealing with ethnic cultural differences from offshore                             |  |  |  |  |  |
| LO6   | Use basic business                | process modeling tools.   |  |  |  |  |  |
| LO7   | Simulate simple busi              | ness processes and use simulation results in business process analysis.   |  |  |  |  |  |
| Dependenc   | ies                               |   |  |  |  |  |  |
| Module Red  | commendations                     |   |  |  |  |  |  |
| No recomme  | endations listed                  |   |  |  |  |  |  |
| Co-requisit   | e Modules                         |   |  |  |  |  |  |
| No Co-requi   | isite modules listed              |   |  |  |  |  |  |
| Entry requirements  |                                   |   |  |  |  |  |  |

## H8BPM: Business Process Management

| ndicative Content<br>Business Process Management – 15%   |   |  |  |  |  |  |  |  |  |
|--|---|--|--|--|--|--|--|--|--|
| Principles of Business Process Management – 15%<br>Principles of Business Process Management Business Process Re-engineering Business Process Modelling Challenges in managing business processes Approaches to<br>business process management & improvement |   |  |  |  |  |  |  |  |  |
| Understanding organisational proces<br>Business process definition and classified  |   | deling processes Documenting processes                           |  |  |  |  |  |  |  |
| Process assessment - 15%<br>Measuring performance Benchmarking   | Statistical techniques for process me   | asurement  |  |  |  |  |  |  |  |
| Process improvement - 15%<br>Process design guidelines and principle   | s Continuous process improvement (  | Change management  |  |  |  |  |  |  |  |
| Using IT for process management an<br>Business process improvement and mo  |   | ocess simulation ERP systems Use cases                           |  |  |  |  |  |  |  |
| Organisational issues in business pro<br>Understanding the customer Business p   |   | sses that cross organisational borders                           |  |  |  |  |  |  |  |
| Practical Content<br>Case study of business re-engineering f   | for a given problem domain Case stu   | dy highlighting lessons learned for developing                   | Flexibility in customer facing systems |  |  |  |  |  |  |
| Assessment Breakdown   |   |  | %                                      |  |  |  |  |  |  |
| Coursework   | 30.00%  |  |  |  |  |  |  |  |  |
| End of Module Assessment   |   |  | 70.00%                                 |  |  |  |  |  |  |
| Full Time<br>Coursework  |   |  |  |  |  |  |  |  |  |
|  | Assignment  | % of total:  | 30                                     |  |  |  |  |  |  |
| Assessment Type:   | 0   | // 01 totali   |  |  |  |  |  |  |  |
| Assessment Type:<br>Assessment Date:   | n/a   | Outcome addressed:   | 1,2,3,4,5,6,7                          |  |  |  |  |  |  |
| ••   | •   |  | 1,2,3,4,5,6,7                          |  |  |  |  |  |  |
| Assessment Date:   | n/a<br>No   | Outcome addressed:   | 1,2,3,4,5,6,7                          |  |  |  |  |  |  |
| Assessment Date:<br>Non-Marked:<br>Assessment Description:<br>Sample Continuous Assessment: A Ca   | n/a<br>No   | Outcome addressed:   | 1,2,3,4,5,6,7                          |  |  |  |  |  |  |
| Assessment Date:<br>Non-Marked:<br>Assessment Description:<br>Sample Continuous Assessment: A Ca<br>End of Module Assessment   | n/a<br>No   | Outcome addressed:   | 1,2,3,4,5,6,7                          |  |  |  |  |  |  |
| Assessment Date:<br>Non-Marked:<br>Assessment Description:<br>Sample Continuous Assessment: A Ca<br>End of Module Assessment   | n/a<br>No<br>Ise study of business re-engineering                                       | Outcome addressed:   |  |  |  |  |  |  |  |
| Assessment Date:<br>Non-Marked:<br>Assessment Description:<br>Sample Continuous Assessment: A Ca<br>End of Module Assessment<br>Assessment Type:<br>Assessment Date:   | n/a<br>No<br>ise study of business re-engineering t<br>Terminal Exam                    | Outcome addressed:<br>for a given problem domain.<br>% of total: | 70                                     |  |  |  |  |  |  |
| Assessment Date:<br>Non-Marked:<br>Assessment Description:<br>Sample Continuous Assessment: A Ca<br>End of Module Assessment<br>Assessment Type:   | n/a<br>No<br>ise study of business re-engineering t<br>Terminal Exam<br>End-of-Semester | Outcome addressed:<br>for a given problem domain.<br>% of total: | 70                                     |  |  |  |  |  |  |
| Assessment Date:<br>Non-Marked:<br>Assessment Description:<br>Sample Continuous Assessment: A Ca<br>End of Module Assessment<br>Assessment Type:<br>Assessment Date:<br>Non-Marked:<br>Assessment Description:   | n/a<br>No<br>ise study of business re-engineering t<br>Terminal Exam<br>End-of-Semester | Outcome addressed:<br>for a given problem domain.<br>% of total: | 70                                     |  |  |  |  |  |  |

## H8BPM: Business Process Management

| Module Workload  |                           |          |          |               |                                    |  |  |  |  |
|--|---------------------------|----------|----------|---------------|------------------------------------|--|--|--|--|
| Module Target Workload Hours 0 Hours Workload: Full Time |                           |          |          |               |                                    |  |  |  |  |
|  |                           |          |          |               |                                    |  |  |  |  |
| Lecture  | No Description            |          | 2        | Every<br>Week | 2.00                               |  |  |  |  |
| Tutorial   | No Description            |          | 2        | Every<br>Week | 2.00                               |  |  |  |  |
| Independent Learning Time                                | No Description            |          | 17       | Every<br>Week | 17.00                              |  |  |  |  |
|  | Total Weekly Contact Hour |          |          |               |                                    |  |  |  |  |
| Workload: Part Time                                      |                           |          |          |               |                                    |  |  |  |  |
| Workload Type  | Workload Description      |          | Hours    | Frequency     | Average Weekly<br>Learner Workload |  |  |  |  |
| Lecture  | No Description            |          | 2        | Every<br>Week | 2.00                               |  |  |  |  |
| Tutorial   | No Description            |          | 2        | Every<br>Week | 2.00                               |  |  |  |  |
| Independent Learning Time                                | No Description            |          | 202      | Every<br>Week | 202.00                             |  |  |  |  |
|  |                           | Total We | eekly Co | ontact Hours  | 4.00                               |  |  |  |  |

## Module Resources

Recommended Book Resources

Tony Benedict et al. (2013), BPM CBOK Version 3.0: Guide to the Business Process Management Common Body Of Knowledge, Third Edition. CreateSpace Independent Publishing Platform.

Marlon Dumas et al. (2013), Fundamentals of Business Process Management, 2013 Edition. Springer.

Mathias Weske. (2012), Business Process Management: Concepts, Languages, Architectures, Second Edition. Springer.

Artie Mahal. (2010), How Work Gets Done: Business Process Management, Basics and Beyond, First Edition. Technics Publications.

This module does not have any article/paper resources

This module does not have any other resources

Discussion Note: